

United Nations University, Tokyo, Japan **UNU-IC 2010 Application**
RECOMMENDATION FORM

Applicant's Name: _____

3. In what areas could the applicant improve?

4. In your opinion, has the applicant given careful consideration to his/her plans for entry into the UNU-IC programme?

5. Please compare the applicant on the scale below with others you have known during your professional career.

	Truly Exceptional	Outstanding	Excellent	Above Average	Average	Below Average	Unable to Judge
	top 5%		top 10%	top 25%	top 50%	bottom 50%	
Academic and/or professional performance							
Analytical ability							
Motivation							
Leadership potential							
English communication skills							
Overall rating of the candidate							

Indicate the peer reference group to which the applicant is compared: _____

6. Please comment on the ratings above and feel free to make additional statements concerning the candidate's integrity, achievement, managerial potential and other personal qualities. Attach an additional sheet if necessary.

May we call you if the Selection Committee feels that it would be helpful to speak with you by phone regarding the applicant?

Please circle: YES / NO

If yes, please provide us with your telephone number.

Office: _____

Home: _____

Recommender's Signature: _____

Date: _____

Deadline for application: 31 January 2010